



**NATIONAL INITIATIVE FOR LEADERSHIP
& INSTITUTIONAL EFFECTIVENESS**

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Tacoma Community College
Tacoma, Washington

PACE Custom Report
Personal Assessment of the College Environment

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NATIONAL INITIATIVE FOR LEADERSHIP & INSTITUTIONAL EFFECTIVENESS

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Table of Contents		Page
Table 1.	Custom Items Frequency Distributions	1
Table 2.	Custom Item Mean Comparisons	4
Table 3.	Custom Demographic Frequency Distributions	5
Table 4.	Institutional Structure Means by Primary Role	6
Table 5.	Student Focus Means by Primary Role	7
Table 6.	Supervisory Relationships Means by Primary Role	8
Table 7.	Teamwork Means by Primary Role	9
Table 8.	Overall Means by Primary Role	10
Table 9.	Institutional Structure Means by Area of College	11
Table 10.	Student Focus Means by Area of College	12
Table 11.	Supervisory Relationships Means by Area of College	13
Table 12.	Teamwork Means by Area of College	14
Table 13.	Overall Means by Area of College	15

Table 1. Custom Items Frequency Distributions

TCC compared with:

Custom Items	Response Option	TCC		2016	
		Count	%	Count	%
<i>The extent to which...</i>					
1 innovation is encouraged at the college	Very dissatisfied	18	6%	24	7%
	Dissatisfied	27	9%	37	11%
	Neither	79	26%	91	27%
	Satisfied	130	43%	124	37%
	Very satisfied	47	16%	57	17%
	Total		301	100%	333
2 the college plans for change	Very dissatisfied	17	6%	34	11%
	Dissatisfied	32	11%	42	13%
	Neither	80	27%	114	36%
	Satisfied	124	42%	96	30%
	Very satisfied	45	15%	34	11%
	Total		298	100%	320
3 priorities are clearly understood at the college	Very dissatisfied	24	8%	33	10%
	Dissatisfied	52	17%	71	22%
	Neither	95	31%	93	28%
	Satisfied	102	33%	98	30%
	Very satisfied	32	10%	32	10%
	Total		305	100%	327
4 the college is committed to improvement	Very dissatisfied	10	3%	27	8%
	Dissatisfied	26	8%	38	11%
	Neither	64	21%	82	25%
	Satisfied	138	45%	133	40%
	Very satisfied	68	22%	54	16%
	Total		306	100%	334

TCC compared with:

Custom Items (continued)	Response Option	TCC		2016	
		Count	%	Count	%
<i>The extent to which...</i>					
5 the college is achieving its diversity goals	Very dissatisfied	22	7%	29	9%
	Dissatisfied	50	17%	34	10%
	Neither	102	34%	91	28%
	Satisfied	79	26%	119	37%
	Very satisfied	46	15%	53	16%
	Total	299	100%	326	100%
6 differences of opinion are encouraged at the college	Very dissatisfied	39	13%	49	15%
	Dissatisfied	58	19%	60	18%
	Neither	104	34%	102	31%
	Satisfied	73	24%	94	28%
	Very satisfied	30	10%	29	9%
	Total	304	100%	334	100%
7 resource allocation decisions are participatory	Very dissatisfied	39	14%	45	15%
	Dissatisfied	65	24%	64	21%
	Neither	97	36%	103	34%
	Satisfied	51	19%	73	24%
	Very satisfied	17	6%	18	6%
	Total	269	100%	303	100%
8 there is campus-wide input on matters of importance	Very dissatisfied	22	7%	48	15%
	Dissatisfied	43	14%	68	21%
	Neither	81	27%	89	27%
	Satisfied	117	39%	95	29%
	Very satisfied	38	13%	26	8%
	Total	301	100%	326	100%

TCC compared with:

Custom Items (continued)	Response Option	TCC		2016	
		Count	%	Count	%
<i>The extent to which...</i>					
9 technological innovation is supported at the college	Very dissatisfied	11	4%	18	5%
	Dissatisfied	29	10%	30	9%
	Neither	55	18%	71	21%
	Satisfied	144	48%	135	41%
	Very satisfied	63	21%	78	23%
	Total	302	100%	332	100%
10 there is a shared vision for the college	Very dissatisfied	15	5%	28	9%
	Dissatisfied	45	15%	47	14%
	Neither	82	27%	91	28%
	Satisfied	124	41%	119	36%
	Very satisfied	36	12%	43	13%
	Total	302	100%	328	100%

Table 2. Custom Item Mean Comparisons

TCC compared with:

Custom Items	TCC		2016		
	N	Mean	Mean	Sig.	Effect size
<i>The extent to which...</i>					
1 innovation is encouraged at the college	301	3.535	3.459		
2 the college plans for change	298	3.497	3.169	***	.301
3 priorities are clearly understood at the college	305	3.216	3.076		
4 the college is committed to improvement	306	3.745	3.446	***	.279
5 the college is achieving its diversity goals	299	3.258	3.408		
6 differences of opinion are encouraged at the college	304	2.990	2.982		
7 resource allocation decisions are participatory	269	2.784	2.851		
8 there is campus-wide input on matters of importance	301	3.352	2.948	***	.353
9 technological innovation is supported at the college	302	3.725	3.678		
10 there is a shared vision for the college	302	3.401	3.311		

* p <.05, ** p < .01, *** p < .001

Table 3. Custom Demographic Frequency Distributions

Demographic Items	Response Option	TCC	
		Count	%
1 Please select one personnel classification below that best describes your primary role at Tacoma Community College:	Administrative/Exempt	85	28%
	Classified	76	25%
	Full-time Faculty	88	29%
	Part-time Faculty	54	18%
	Total	303	100%
2 Please select one area of the college that your primary role fits best:	Academic Affairs	151	50%
	Administrative Services	62	21%
	President, College Advancement, or Equity, Diversity, and Inclusion	9	3%
	Student Affairs	78	26%
	Total	300	100%

Table 4. Institutional Structure Means by Primary Role

Please select one personnel classification below that best describes your primary role at Tacoma	TCC	
	N	Mean
Overall	322	3.281
Administrative/Exempt	85	3.174
Classified	76	3.334
Full-time Faculty	88	3.231
Part-time Faculty	54	3.525

Table 5. Student Focus Means by Primary Role

Please select one personnel classification below that best describes your primary role at Tacoma	TCC	
	N	Mean
Overall	322	3.891
Administrative/Exempt	85	3.734
Classified	76	3.989
Full-time Faculty	88	3.891
Part-time Faculty	54	4.034

Table 6. Supervisory Relationships Means by Primary Role

Please select one personnel classification below that best describes your primary role at Tacoma	TCC	
	N	Mean
Overall	322	3.702
Administrative/Exempt	85	3.656
Classified	76	3.562
Full-time Faculty	88	3.766
Part-time Faculty	54	3.841

Table 7. Teamwork Means by Primary Role

Please select one personnel classification below that best describes your primary role at Tacoma	TCC	
	N	Mean
Overall	322	3.855
Administrative/Exempt	85	3.988
Classified	76	3.842
Full-time Faculty	88	3.774
Part-time Faculty	54	3.815

Table 8. Overall Means by Primary Role

Please select one personnel classification below that best describes your primary role at Tacoma	TCC	
	N	Mean
Overall	322	3.630
Administrative/Exempt	85	3.563
Classified	76	3.628
Full-time Faculty	88	3.625
Part-time Faculty	54	3.791

Table 9. Institutional Structure Means by Area of College

Please select one area of the college that your primary role fits best:	TCC	
	N	Mean
Overall	322	3.281
Academic Affairs	151	3.344
Administrative Services	62	3.337
President, College Advancement, or Equity, Diversity, and Inclusion	9	3.558
Student Affairs	78	3.130

Table 10. Student Focus Means by Area of College

Please select one area of the college that your primary role fits best:	TCC	
	N	Mean
Overall	322	3.891
Academic Affairs	151	3.948
Administrative Services	62	3.919
President, College Advancement, or Equity, Diversity, and Inclusion	9	4.000
Student Affairs	78	3.780

Table 11. Supervisory Relationships Means by Area of College

Please select one area of the college that your primary role fits best:	TCC	
	N	Mean
Overall	322	3.702
Academic Affairs	151	3.780
Administrative Services	62	3.711
President, College Advancement, or Equity, Diversity, and Inclusion	9	4.023
Student Affairs	78	3.513

Table 12. Teamwork Means by Area of College

Please select one area of the college that your primary role fits best:	TCC	
	N	Mean
Overall	322	3.855
Academic Affairs	151	3.831
Administrative Services	62	3.989
President, College Advancement, or Equity, Diversity, and Inclusion	9	4.167
Student Affairs	78	3.853

Table 13. Overall Means by Area of College

Please select one area of the college that your primary role fits best:	TCC	
	N	Mean
Overall	322	3.630
Academic Affairs	151	3.688
Administrative Services	62	3.674
President, College Advancement, or Equity, Diversity, and Inclusion	9	3.885
Student Affairs	78	3.498